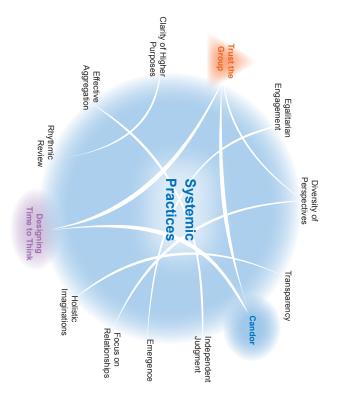
# A Systemic Approach to Complexity



### Systemic Practices to Navigate Today's Complex Issues

#### Why these practices?

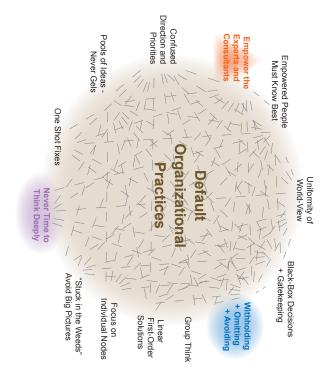
Decades of experience tell us that when dealing with complex issues, these practices are essential for effective outcomes. They build TRUST in the process. They also build TRUST among colleagues, and with the leadership. They offer a pragmatic approach and hope.

#### All are inter-dependent and mutually reinforcing.

For example, to omit Transparency in our processes seriously erodes the capacity of the group to trust the process, their peers, and their leaders. Without transparency, "Shadow Practices" appear as our default.

#### All practices accelerate knowledge sharing and learning.

© 2019 Jane Lorand, Bruce McKenzie, Future Insight Maps, Inc.



#### The Default Practices of Conventional Organizations

## These suppliess are also infor dependent and method in minf

These practices are also inter-dependent and mutually reinforcing. People in diverse organizations around the world immediately recognize these "Shadow Practices" as business-as-usual. These practices have their own internal consistency and logic. They reflect a deeply-embedded culture of fear, defensiveness, and self-optimization.

#### Today's workforce needs and deserves a different culture. No person or well-meaning group can take on all of these default, often-

unconscious practices. WindTunneling is a virtual tool-set that embeds all the Systemic Practices and blocks Default Practices. It lets a "principled technology" help carry the

Coherence Map with WT

heavy lifting of culture change.